

# Leadership and Followership: The Exercise of Authority in Turbulent Times

A Conference in the Tavistock Tradition  
January 17th–21st, 2018    Dover, MA



## Samar Habl

Director,  
2018 Conference

*Samar Habl*

Registration Information  
is available at  
[www.leadershipcsgss.org](http://www.leadershipcsgss.org)



“Rest in reason;  
move in passion.”  
— Khalil Gibran —

For Secure Online  
Registration:

[Online Registration \\*](#)

or

[Contact Chauncey \\*\\*](#)

For a direct inquiry to  
Chauncey:



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\* Please note that there are discounts for two or more from the same organization, or for AKRI, Tavistock Institute and CSGSS members.

\*\* [Chauncey Collins, Associate Director of Administration](#)

Leadership in organizations—businesses, schools, hospitals, agencies, places of worship, government—can be invigorating, compelling, bewildering, and maddening.

What may be too often overlooked or misunderstood is the role of powerful emotional experiences in leaders and their followers. Passionate commitment, indifference, and a range of other emotions play a more significant role than we might appreciate.

Imagine that we could build a temporary institution where we could learn about the “under the surface” forces that influence how we come alive at work or find ourselves less present and engaged. What would we learn about the complexity of group membership and institutional dynamics? What new perspectives would we have on how we might take up leadership roles?

Working over five days, we will create this special institution together to explore how group and institutional pressures influence how we lead and exercise authority.

I invite you to join this intensive conference sponsored by the [Center for the Study of Groups and Social Systems](#) (the Boston affiliate of the A.K. Rice Institute).

As a member, you will have opportunities for:

- **Exploring “under the surface” forces** and emotional territories that impact people, groups and institutions.
- Understanding your **leadership style**, how it is shaped by groups and how it affects groups.
- **Developing your leadership capacity** in uncertain, turbulent and less inspiring environments.
- Improving **strategic thinking** through a deeper understanding of how organizations are related to their social, cultural, economic and political environments.
- Recognizing the impact of **liveliness and passion and their absence** on group collaboration.
- **Increasing your effectiveness** through a deeper understanding of people in context, as individuals, members of groups in institutions and as part of the wider society.
- **Maintaining your role** without falling victim to confusion, boredom and defensive disengagement.
- Understanding how the **irrational substrata** of organizational life affects the success of individuals, groups, teams, and institutions.
- **Applying your conference learning** to your professional and personal organizational roles.



Connors Center, Dover, MA